

# FY and 4Q 2024 Investor Presentation

March 2025

### Forward - looking statements

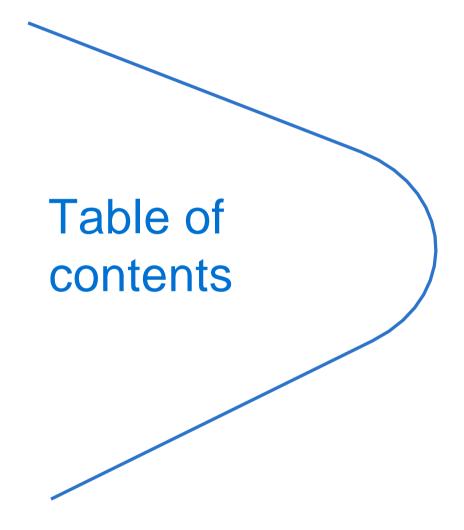
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- > anb OVERVIEW
- > **OPERATING** ENVIRONMENT
- **BUSINESS** OVERVIEW >
- **STRATEGY** OVERVIEW >
- FINANCIAL PERFORMANCE >
- > **GUIDANCE**
- > **CORPORATE** GOVERNANCE & ESG





## Solid market position: a leading Saudi bank pioneering tech driven future of the financial industry

Over 2 mn

Customers

- In 1979 **anb** was established by Royal Decree M/38 taking over the existing operations of the Arab Bank in the KSA
- 40% owned by Arab Bank PLC
- **anb**, licensed as a public shareholding company, is active across all main sectors of Saudi Economy

123

Branches

ПП

- KSA remains primary market with branch in London
- 45 years > of banking experience
- 17.2% CET1 Well-capitalized
- 42.1 SAR bln\* Market capitalization
- 44.35%<sup>\*</sup> Free-float > share
- 56%\* Share of foreign ownership

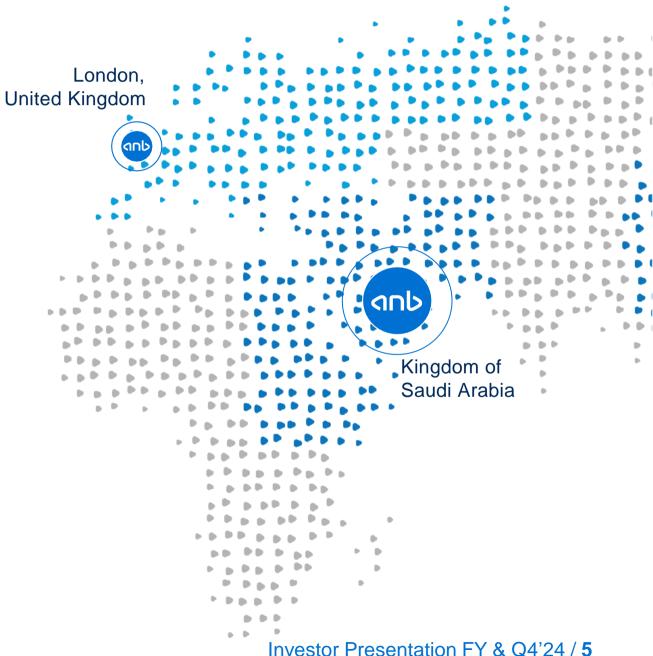
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\*As of 31.12.2024

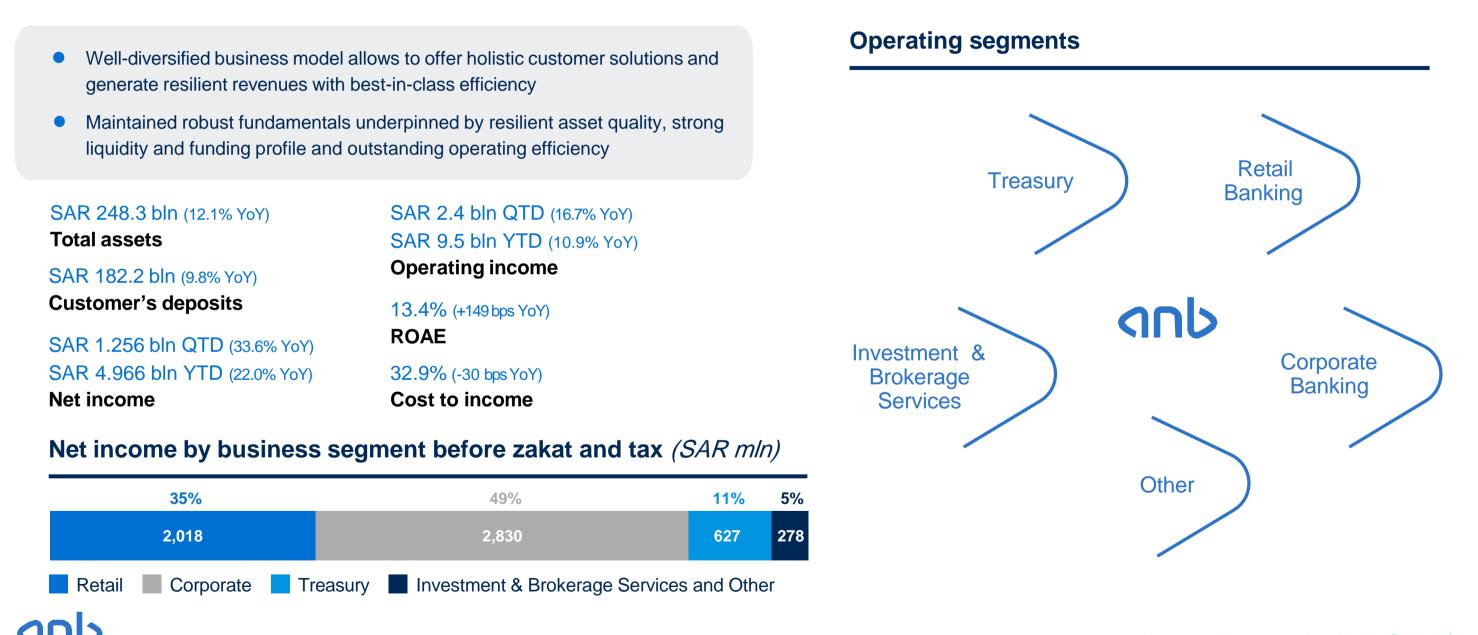
Credit ratings		
Moody's	A1 / P-1	Stable
S&P Global	A- / A-2	Stable
<b>Fitch</b> Ratings	A- / F2	Stable

1,107

ATMs



## Effective implementation of strategy: the highest diversification, one of the top ranked profitability



## Why invest in **anb** - key growth drivers

Expanding and soldifying market position in the growing market



- Among the leading banks in the largest economy of the Gulf
- The Kingdom economy continues to expand creating further pockets of growth in the sectors of the banks' strong presence
- Pursuing Vision 2030 **Program increases** economic and social diversification, and creates multiple new market opportunities in the KSA

**Balanced business** model and exposure to growing segments with customer-centric culture



- Optimal business mix ensures combination of sound growth and profitability
- Strong market position across all operating segments
- · Recognized as the Best SME Bank in the KSA (2024)\*
- Won the "Excellence in Innovation for Corporate and Institutional Banking Services in Middle East (2024)\*\*

Innovative digital strategy and fintech enabler

**9**=

- New digital strategy launched
- Continuous focus on enhancing online and mobile platforms
- Set benchmark in accessibility and fintech enablement via anb connect
- · Leadership in Open Banking

Strong financial performance and superior asset quality



- A growth story with a double digits growth across key metrics
- Excellent track-record of core banking revenues
- Strong risk metrics
- Investment grade credit ratings

\* By Global Finance Magazine

\*\* By Global Banking & Financing Review magazine

**Committed to cater** interests of all stakeholders supported by good governance and rigorous risk management practices

- Continuous support of the social and economic development of the Kingdom
- Advanced risk management supports sustainable business growth
- Robust corporate governance culture supports a track record of strong financial and operational achievements

## FY'24 highlights: strong results underpin delivering on strategy



### anb

powerhouse

**Major Highlights:** 

Key targets for 2024 achieved

Profitability metrics improved YoY on the backdrop of double-digit loan growth

Higher NIM well supplemented by strong growth in Net Fee Income

Major risk metrics enhanced due to stable asset quality and efficient underwriting standards

Strong balance sheet with conservative funding model and robust capital levels

Digital Banking continued be the growth

Well positioned to fund further growth and maintain attractive dividend vield

# **Operating Environment**



## KSA today: ambition, development, leadership

### > Fundamental strength

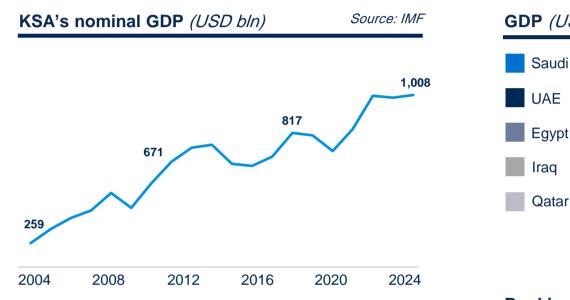
	2024		
Government debt	29%		
Inflation	1.9%		
Repo rate	5%		
Population	35 m		
Unemployment	3.7%		

Saudi's non-oil revenues is more than 50% of the total GDP in 2024. Kingdom's non-oil sectors grow as the economy diversifies in line with Vision 2030 goals.

#### **KSA GDP at current price** by institutional sectors (SAR tn)



### > Accelerated development



The GDP of Saudi Arabia grew more than 300% since 2004 and out-performed world's average growth rate twofold.

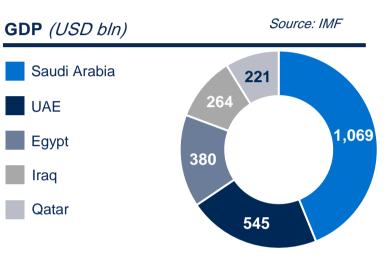
The IMF estimated Saudi's GDP grew by 1.4% in 2024, followed by a 3.3% increase in 2025.

### (SAR bln)

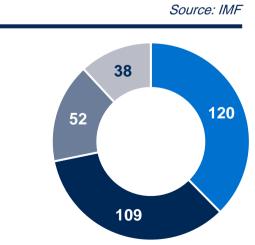
UAE



#### Regional leadership







## KSA sustainable economic growth

### **Global ambition**

A journey towards a brighter future.



- Raise KSA economic position from 19th largest to the top 15
- From 50% to 20% reduce oil GDP contribution
- 10% of GDP economic contribution from tourism
- To 50% of GDP increase share of non-oil exports
- 65% increase the private sector's GDP contribution
- Key projects: NEOM, Red Sea Project, Qiddiya

### **Sustainable growth**

The private sector is to play a vital role in enhancing and diversifying the economy.

Contribution to GDP	Current	2030 target
Source: global-rates		
Private sector	45%	65%
SME	20%	35%
FDI	3.8%	5.8%

The emergence of new industries is turning Saudi Arabia into an international scientific and technological powerhouse.

Fintech	Transportation
Telecommunications	Biotech
Renewable Energy	Exploration of space

### Prudent monetary and tax policies

The Saudi Central Bank synchronizes its repo rate with the US Federal funds rate which makes macro-economical environment in the country stable and predictable.

#### SAMA & FRS rates

SAMA reportate FRS interest rate

2020

### VAT

Corporate tax

individuals.

### **Religion and Umrah**

**Sports & Entertainment** 

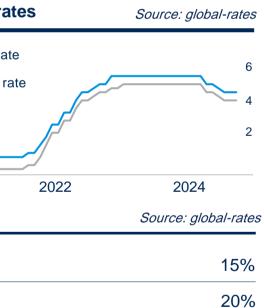
Culture

**Religion & Healthy lifestyle and longevity** 

**Effective government** 

Women empowerment

New horizons of Vision 2030 social and economic development are set to fundamentally transform the country in major spheres.



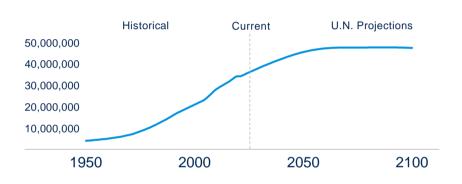
Saudi Arabia tax system is among world's most liberal and comfortable both for corporates and

## **Socio-demographic** changes - key highlights

### Growing young workforce & urbanization

#### Saudi Arabia population 1950-2024

Sources: www.theglobaleconomy.com



40 mln expected to live in Saudi Arabia by 2030

61% of the population under 35, creating a dynamic and adaptable labour force

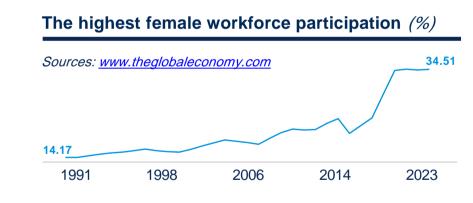
~ 80% urbanization rate

Sources: GASTAT, www.theglobaleconomy.com

### > Workforce change

#### **Diversification**

- Shift from oil-centric jobs to sectors like technology. tourism, entertainment, renewable energy
- \$50 bln education budget for 2024, the largest in the Gulf region
- 100% enrolment at intermediate and secondary levels

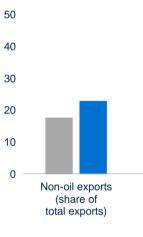


#### Education

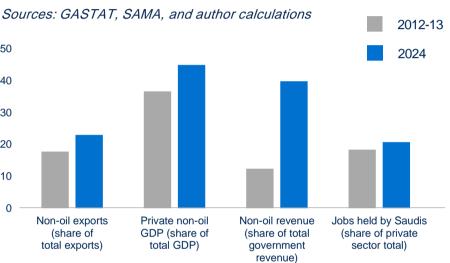
Saudi Arabia allocated around **16%** of its budget towards education in 2024; higher than the US, UK, EU and the largest budget in the Gulf region.

### Sources of new wealth

#### Four indicators of economic diversification



- Tech Innovation
- Tourism and Entertainment
- Renewable Energy



#### New drivers of the Wealth growth:

2.5% of GDP to be invested annually in R&D by 2040

projected to contribute **\$46 bln** to GDP by 2030

50% renewable energy by 2030

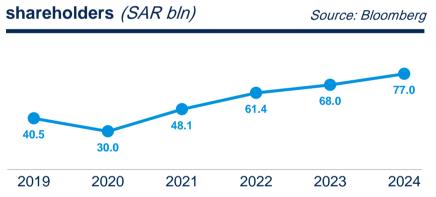
## National banking industry is **on the rise**

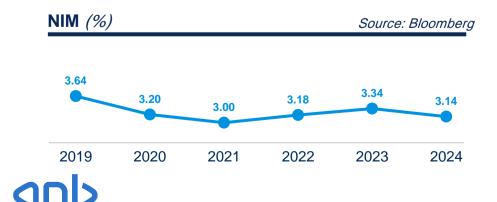
#### **Revenues grow** )

Saudi-listed banks reported nearly a 13% increase in aggregate net profit in 2024.

Aggregate net interest margin (NIM) stood at 3.14% in 2024.

#### Net income to common





### Strong business position

KSA banks' total deposits reached SAR 2.7 tn in 2024, marking a 8.4% increase as compared to 2023. It enables banks to fuel growing economy with abundant lending. Top-10 biggest banks account for more than 80% of loans and deposits volumes.

#### Deposits/loans portfolios of the top-10



Saudi Arabia banks tend to outpace global average ROE of financial institutions.



### **New opportunities**

Implementation of projects under the Vision 2030 program is to offer up to 1 USD trillion injection into the national banking system doubling its current size. Saudi Arabia's total banking assets grew 13.6% in 2024, overreaching the milestone of USD 1 tn.

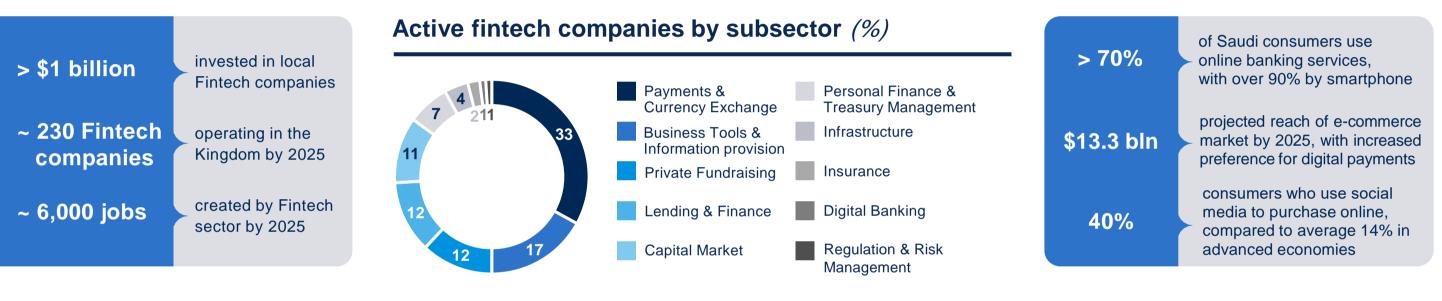


Massive government spending and ongoing digital transformation of the financial industry will promote further growth of lending and boost banks` revenues over the medium term.

## Fintech: anb – a partner of choice for emerging fintech industry

Saudi Arabia's fintech sector is rapidly growing, driven by regulatory support and significant investment, expected to strongly promote digitalization of the banking sector.

Continued digital transformation, supportive regulations, and high consumer adoption are expected to enhance efficiency, competition, and customer satisfaction in the banking sector.



### Regulation

• **Regulatory Sandbox Framework** established to allow financial institutions and Fintechs to test and launch their products and services in an innovative and safe environment

### **Non-FS Players Disrupting the Market**

- Telecom-provided digital wallets and e-commerce giants like STC Pay, Amazon, and Noon are expanding their market influence
- These non-FS players are integrating financial services, including payment solutions and consumer financing

### **Digitalization of Corporate and Retail Banking**

- 65% of large businesses and over 50% of retail customers use digital transaction services
- Banks are projected to invest over \$1 bin in digital infrastructure by 2025, incorporating blockchain and AI for enhanced efficiency and security

### **Ongoing Consolidation of Banking Market**

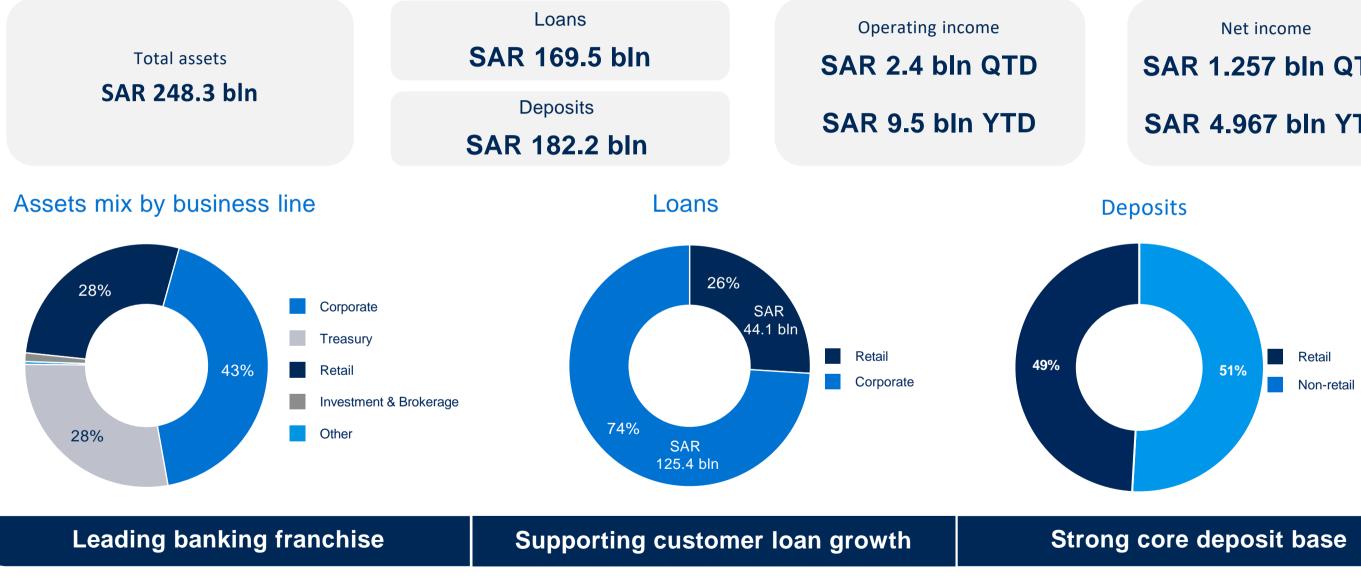
- Such high-profile mergers, as NCB and Samba, have reshaped the market landscape, creating one of the region's largest banks
- The top five banks now collectively control over 60% of Saudi Arabia's total banking assets

# **Business Overview**





## anb business today: optimal business mix in line with strategic objectives





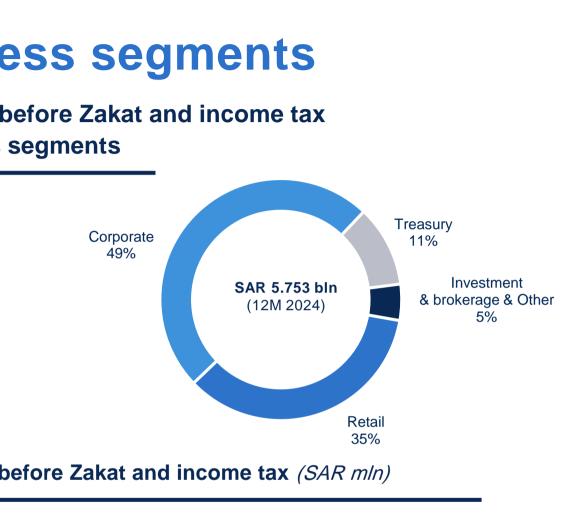
## SAR 1.257 bln QTD SAR 4.967 bln YTD

## Organic growth across various business segments

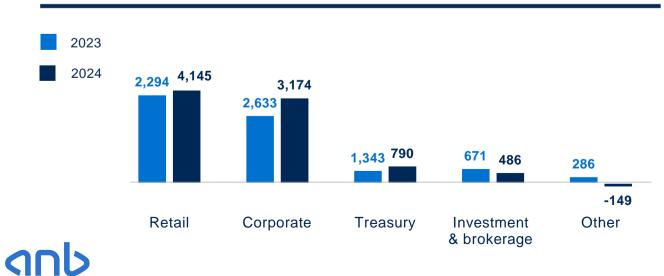
### **Operating income** by business segments

### Net income before Zakat and income tax by business segments

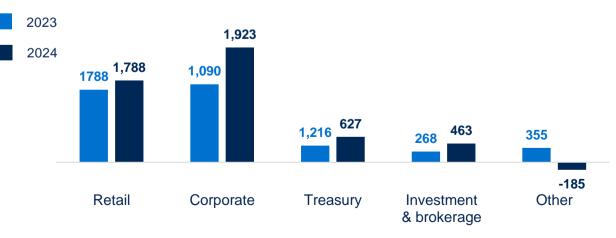




#### **Operating income** (SAR mln)



#### **Net income before Zakat and income tax** (SAR mln)



## Corporate segment – accelerating development

KSA's growing and swiftly diversifying economy requires financial resources. anb steadily expands its loan portfolio focusing on lending to key industries:

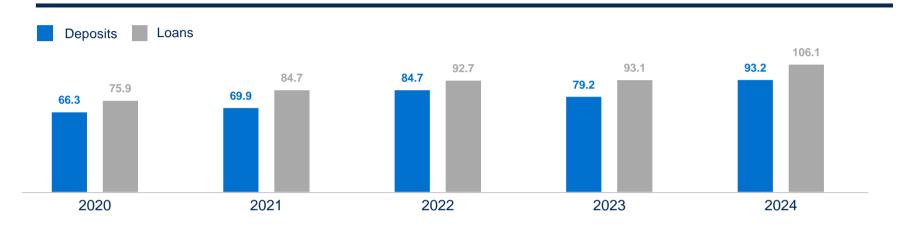
services

- manufacturing
- construction
- transportation
- real estate

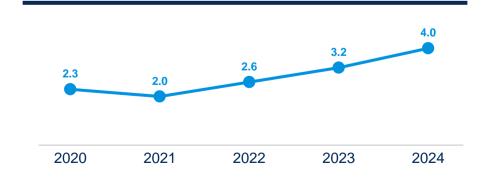
anb

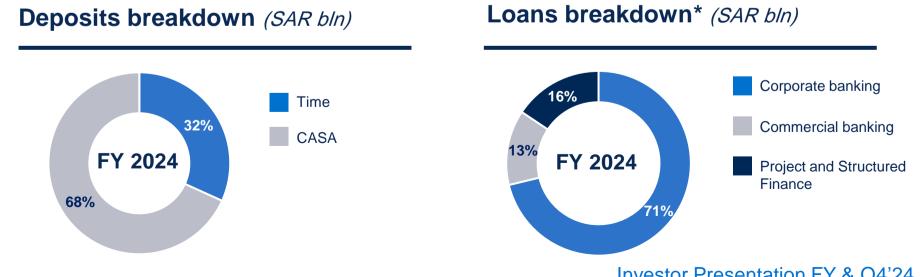
• merchantry

#### **Deposits / loans growth**\* (SAR bln)



#### Total operating income (SAR bln)





\* According to anb internal calculations

## Retail segment – easy, efficient, totally digital

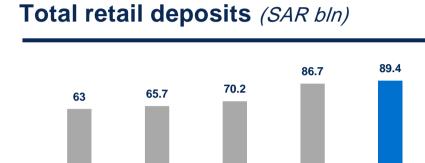
2020

2021

A comprehensive range of financial services for retail customers broadens **anb`s** client base with an HNWI segment leading the growth.



anb's strategic goal is to build up recurrent revenues from retail business by increasing fees and commissions income.



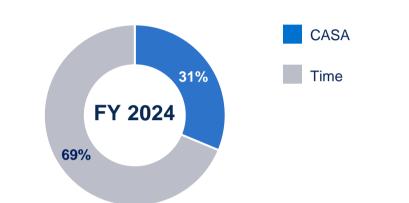
Healthy volume of deposits secures a comfortable liquidity position and provides the Bank with abundant resources for lending.

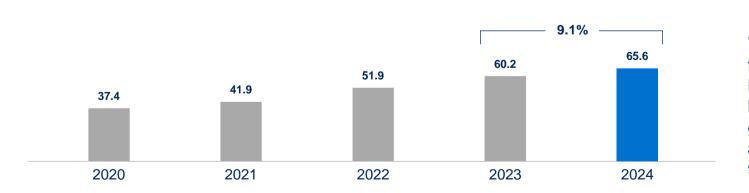
2022

2023

2024

### **Retail deposits breakdown** (SAR bln)





YoY growth is mainly fueled by a 14.6% increase in mortgage lending. The fastest growing segment is auto leasing with a 99.9% annual growth.





<u>anl</u>

Net loans\* (SAR bln)

#### Loan portfolio breakdown (SAR bln)

## Treasury segment – guidance and expertise

anb's effective management of investment and funding activities generates significant earnings which provides for a better diversification of the bank`s revenues.

anb develops sophisticated treasury solutions which comprise both traditional and innovative instruments of financial management.

#### **Treasury solutions**

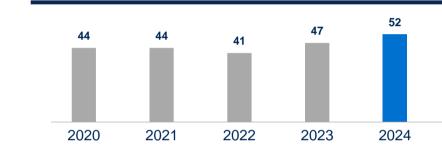
- Murabaha, time and call deposits
- Hedge funds
- REPO on KSA sovereign debt securities
- FX instruments

#### **Transaction banking solutions**

- Merchant
- Collections
- Liquidity management
- Fintech

Increasing investment book supports anb's growth ambitions and liquidity requirements.

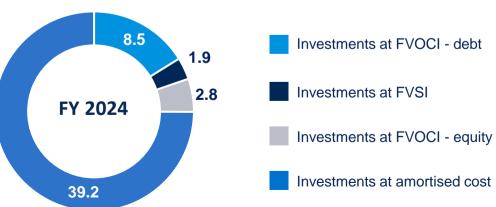
#### Net investments (SAR bln)



### **Total operating income** (SAR mln)



#### Investment securities value breakdown (SAR bln)



### anh

#### Operating income recovered in 2024 relates to decreased volumes of intersegment activities.

## Investment and brokerage - full range of advanced solutions

anb capital is an investment banking arm dedicated to asset management and brokerage-related services. More than 23 transactions in the ECM. DCM and Advisory space were successfully completed (SAR 9 bn in ECM and SAR 27 bn in DCM transactions)

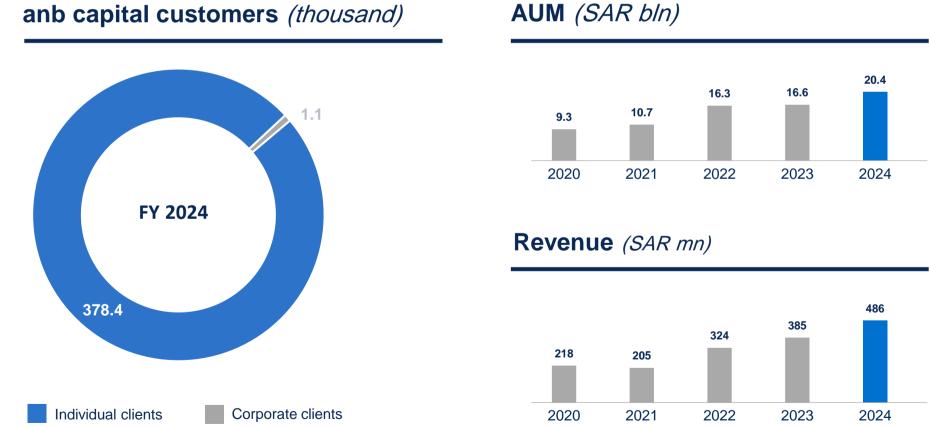
anb capital's activities include dealing in securities, arranging corporate finance transactions, advising clients on investments, maintaining custody of securities, managing clients' investments, and managing funds that invest in different types of securities or asset classes.

#### Service offering:

- Securities Brokerage
- Asset Management
- Investment Banking
- Custody Services
- Alternative Investments

anb builds up strategic relations with high net worth clients providing its deep expertise and technical solutions to deliver alpha.





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AUM reaching SAR 20.4 bn in 2024 and Revenue hitting SAR 486 mn, indicating robust performance

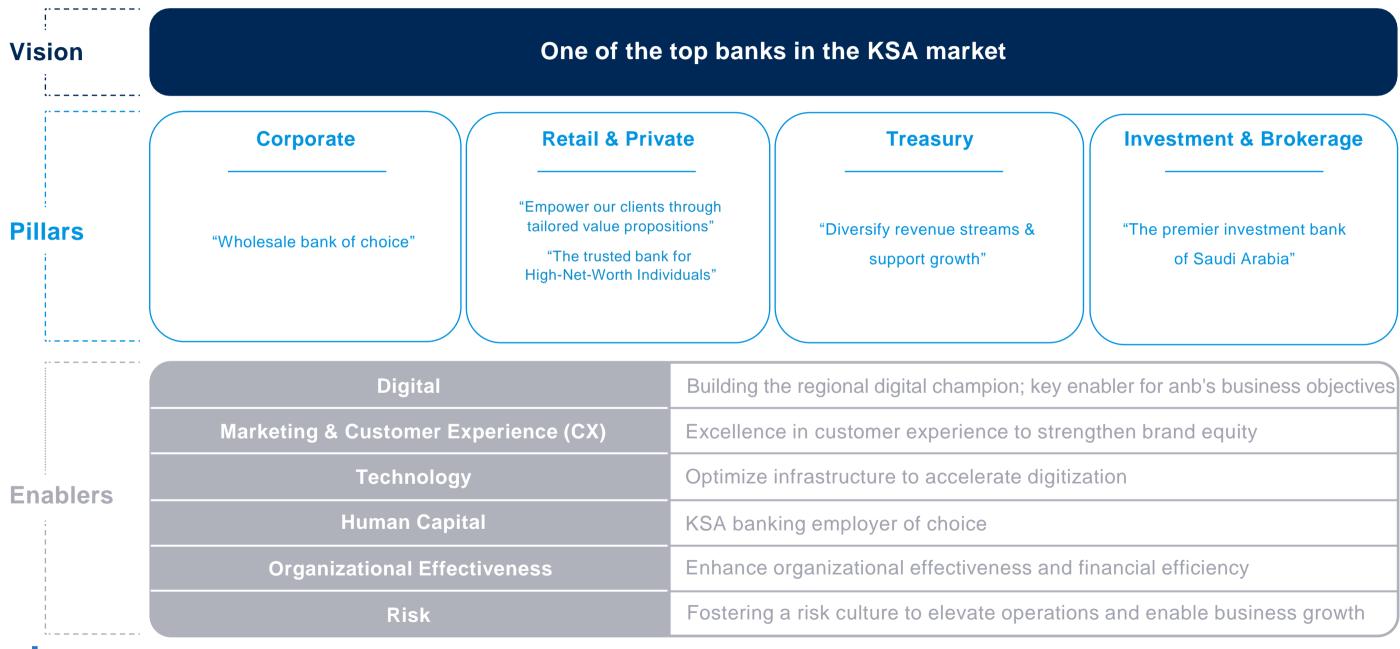
Investor Presentation 4Q'24 / 21

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## The **anb** 5Y Strategy House



#### **Investment & Brokerage**

"The premier investment bank of Saudi Arabia"

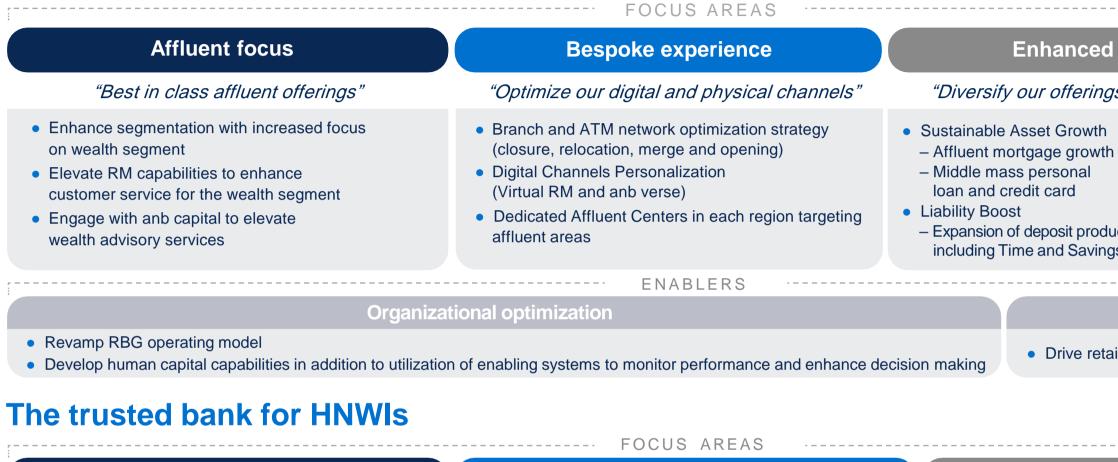
			Corporate	Retail & Private	Tresuary	Investment & brokerag
<b>'Corporate bank of choice'</b>	in our key client	segments				
	F	FOCUS AREAS				
Established	St	trategic			High gr	owth
become success partner to our corporate clients"	"support susta	ainable asset growt	h"	"wir	n and capture	e client base"
Corporate Bank	Project & Structured Finance	Vision Rea	lization	Commercial E	Bank	SME
<ul> <li>Grow portfolio by increasing our competitiveness in the market</li> <li>Capitalize on expected growth in strategic sectors</li> <li>Focus on ancillary business, competitive pricing and cross sell</li> <li>Revise risk adjusted return appetite to maintain portfolio-level profitability</li> </ul>	<ul> <li>Maintain and grow lead position in structured finance deals</li> <li>Increase focus on PPP Financings</li> <li>Build an ESG compliant portfolio to capitalize on market opportunities</li> <li>Scale-up Corporate Financings and Secondary</li> <li>Market Opportunities</li> </ul>	<ul> <li>Provide bespoke v solutions to Vision and government of</li> <li>Enhance value pr become the establ partner to Vision 2 Portfolio Compan</li> <li>Focus cross-sell e increase group-w coverage</li> </ul>	n 2030 companies organizations oposition to shment banking 2030 and PIF ies efforts to	<ul> <li>Grow customer by focusing on strategic sector emerging cities</li> <li>Expand product offering and inter innovative solut</li> </ul>	rs and et roduce tions	Elevate value proposition by scaling up and enhancir financing options Digitize and optimize client touchpoints for a seamless experience Segment enablement through sponsorships, partnerships, and SME marketplace
Global Transaction Banking		ENABLERS Trade Fina	nce		Operat	ing Model
<ul> <li>Maintain and grow lead position in fintechs through</li> <li>Build a specialized fintech unit within GTB</li> <li>Grow Acquiring and Payment business</li> <li>Enhance Wholesale digital delivery channels and set of the set</li></ul>	throug • Enha	contingent book to driv gh activation of trade ag nce digital capabilities t duce innovative trade a	e limit utilization greements o streamline proc	enhance ess • Enhance	e WBG organi e synergies an	zational structure to d support growth and systems to

solutions

products / solutions

#### Corporate

### Retail and Private: empower our clients through tailored value propositions



Strengthen financial position	Expand custo	omer base	Generat
<i>"Enhance the product offering and grow the Balance Sheet / Fee Income"</i>	<i>"Continue to enhance the sales organization to grow the customer base"</i> ENABLERS		"Strengthen relation generation to initia
Organizational optimizatio	on		Digital strateg
"Continue to offer a variety of banking services and investmer collaboration with ANBC / Treasury"	nt instruments in	"Stimulate the sales organiz products and investment so	zation to grow the customer l lutions"

#### **Enhanced value proposition**

#### "Diversify our offerings and drive balance sheet growth"

•	Innovative Card & Payment Solutions
	<ul> <li>Affluent premium cards</li> </ul>
	– Middle mass pre-paid, low limit, etc.
•	Loyalty & Tailored Offerings
	<ul> <li>Rewards and gifts</li> </ul>
icts,	<ul> <li>Tailored offerings for different</li> </ul>
IS	segments

#### **Digital strategy**

#### • Drive retail digital innovation

#### ional wealth partner

ionship with existing clients and 2nd iate a long-term partnership'

base and approach future HNWIs for PB

### Treasury will continue to optimize the function to support the business growth



### Our vision is to be "the premier investment bank of Saudi Arabia"

FOCUS AREAS

Focused growth			Become trusted advisor
"Innovation in each busines	s line to build credentials and	d credibility" "To be the trusted p	partner to Saudi individuals, institutions,
Capital Markets	Asset Management	Real Estate	Investment Banking
<ul> <li>Institutionalize the market; target institutional flows and upcoming listings based on the National Investment Strategy</li> </ul>	<ul> <li>New ways of working, by digitizing operations</li> <li>Launch thematic funds and raise AUM</li> <li>Keep team toge ther; establish history</li> </ul>	<ul> <li>Increase the number of development funds</li> <li>A combination of new funds and fund exits</li> <li>Expand geographic focus to include International funds</li> <li>Introduce new fund category – REIT</li> </ul>	<ul> <li>Build institutional track record</li> <li>Establish relationships and deal flow from PIF/prominent government entities</li> <li>Establish DCM to complete our product offering suite</li> </ul>
		ENABLERS	
Pe	ople	Technology	

### anly



## Strategy achievements and initiatives



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## To ensure effective delivery of the strategy, we have reviewed and enhanced all other strategic initiatives



### anly

	$\sim$
Capability	Customer
Development	Centricity
<b>anb</b> academy transformation	Digitization of admin services
Capability	Data and
Development	AI strategy

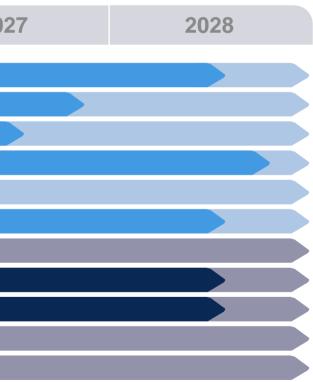
## Digital to serve as a key enabler for anb's business objectives & **5Y Digital Roadmap**

We defined an aspirational vision for digital to serve as a key enabler for **anb**'s business objectives.

- X Gain #1 position digitally in segments close to anb's DNA (SME, Wealth, Affluent, Youth, Fintech)
- Establish ecosystems across commerce, fintech, and retail to expand the business in new areas Lead
- Retail, wholesale and wealth segments with best customer experience in the country 留
- Chart the future of Saudi Arabia's financial services and incubate and ignite rising star startup ventures \_0\_
- Nurture and embed next generation capabilities and establish go-to innovation hub in the Kingdom

		Initiative	2024	2025	2026	2027
	1	Hyper-personalized retail app				
Le	2	Digital marketing				
New venture	3	Al-powered RM				
N VE	4	Enterprise solutions				
Nev	5	Fortune builder				
	6	Fintech ecosys. & partnerships				
S	7	Analytics of the future				
Key enablers	8	Tech capabilities				
enal	9	Agile@Scale				
ey .	10	) Digital operating model				
×	11	Credit transformation				
			Build a	and scale up	nd grow	

### and



## Core growth initiatives will elevate our digital capabilities, while key enabler initiatives will empower digital transformation



Segment of ONE hyperapp Deliver a hyper-personalized banking experience for retail customers, leveraging advanced analytics and tailored digital services

#### 2



#### CORE GROWTH

Next wave digital marketing Boost client acquisition and engagement with data-driven marketing strategies, ensuring that anb's brand resonates effectively across digital channels

# 3

#### 6

Fintech ecosystem & partnerships Foster innovation by building strong partnerships within the fintech ecosystem, ensuring that ANB remains at the cutting edge of financial technology

### 5

# 

9

**Fortune builder** 

Establish a leading position in digital wealth management, offering innovative investment solutions and driving growth in the affluent segment

#### KEY ENABLERS

Agile@scale Adopt agile to enhance ops, foster innovation, and ensure rapid response to the market

#### **10** Digital operating model Cultivate a digital-first mindset within the org., attracting top digital talent

4

Analytics of the future Leverage advanced data analytics to make informedbusiness decisions

- - **8** Tech capabilities Invest in tech. infra to support anb's transformation journey and ensure seamless operations

**Al-powered RM** 

Equip Relationship Managers with Al-driven tools and insights, enabling them to serve corporate clients more effectively and drive business growth

#### **Enterprise solutions**

Deliver best-in-class corporate banking solutions, enhancing the digital experience for anb's corporate clients and ensuring seamless banking operations

> Credit transformation **Revamp credit** processes, leveraging digital tools and analytics

## Digital Banking achievements and initiatives (FY2024)

One of the fastest growing digital banks in KSA with exponential growth in digital banking and digital customer onboarding



### 15%

#### **Product digital fulfillment**

Auto lease

100%

Housing

Loan

71%

anb

### Credit card activation 95%

Personal loan

37%

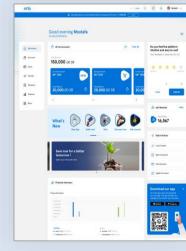
8 2. **Product Launched** 

#### **TeleMoney Mobile App**

TeleMoney app provides a great remittance and payments service. It is a seamless, secure, and user-friendly mobile experience. With 24/7 access to remittances. instant money transfers, and bill payment options.

#### **Retail Internet Banking**

Retail internet banking is another digital access to anb's great services for retail. Keeping our clients connected with all possible perforable channels, we have rebuilt our internet portal to ensure an optimal experience.



Robo Advisory is an automated platform challenging traditional advisors by tailoring investment strategies using advanced algorithms. This platform supports automated goal-based strategies and personalized portfolios based on user risk profiles.

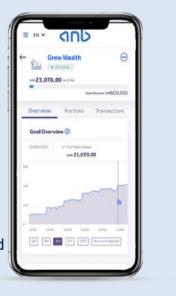
Launches

Upcoming



Total Balance Ø SAR <b>20,856.</b> 2	20 >
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Aohammed. A Zaher A.	Mohammad
📮 2 Unpaid bills	• >
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#### **Robo advisory**

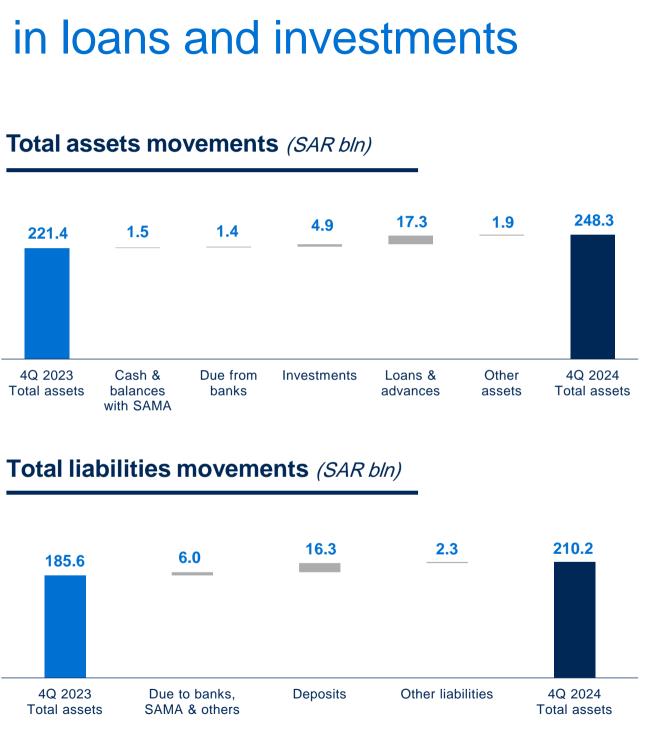


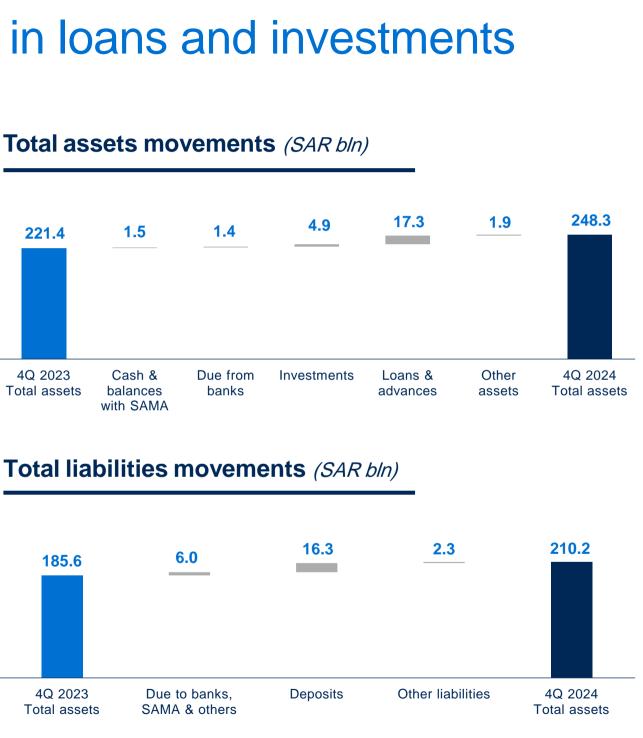


# Financial Performance

## anb balance sheet overview: growth in loans and investments supported by strong deposits base

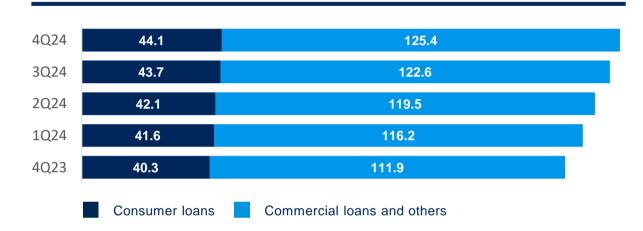
		YTD		Yo	Y
Consolidated Balance Sheet, SAR mIn	Dec FY24	Sep FY24	Diff %	Dec FY23	Diff %
Cash and balances with SAMA	12,342	12,858	-4.0%	10,892	13.3%
Due from banks and other financial institutions	3,853	2,403	60.3%	2,478	55.5%
Net Investments	52,345	49,704	5.3%	47,415	10.4%
Net Loans and advances	169,495	166,330	1.9%	152,235	11.3%
Investment in associates	890	940	-5.3%	949	-6.3%
Other assets	9,382	8,726	7.5%	7,453	25.9%
Total assets	248,307	240,961	3.0%	221,422	12.1%
Due to banks and other financial institutions	14,384	11,747	22.4%	8,430	70.6%
Customers' deposits	182,198	180,843	0.7%	165,861	9.8%
Issued Sukuk	2,829	2,852	-0.8%	2,829	0.0%
Other liabilities	10,748	9,110	18.0%	8,495	26.5%
Total liabilities	210,159	204,552	2.7%	185,615	13.2%
Share capital	20,000	20,000	-	15,000	33.3%
Treasury shares	-98	-98	-	-	-
Statutory reserve	11,890	10,648	11,7%	10,648	11.7%
Other reserves	111	338	-67%	437	-74.6%
Retained earnings	6,217	5,493	13.2%	9,694	-35.9%
Total equity	38,120	36,381	4.8%	35,779	6.5%





## Well diversified loan book

#### Loans and advances (SAR bln)



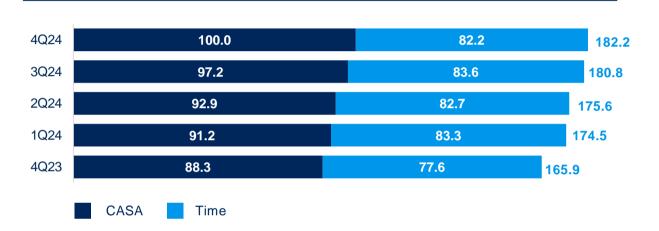


### Loans breakup as of FY'24 (%)



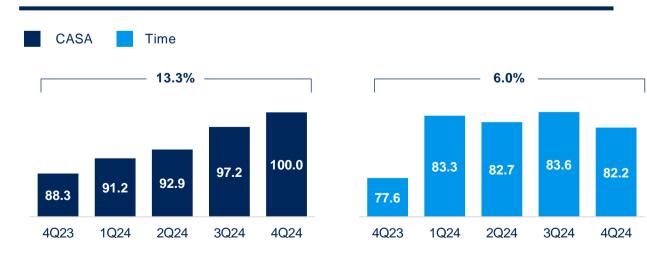
## anb balance sheet overview: significant growth in customer deposits accompanied by enhancement of composition

Customer deposits (SAR bln)

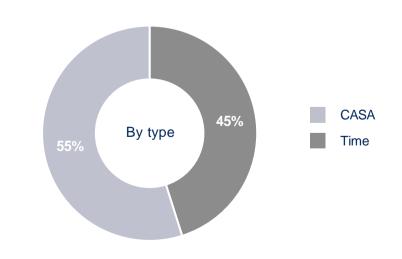




#### **Customer deposits** (SAR bln)



### Deposits breakdown as of FY'24 (%)

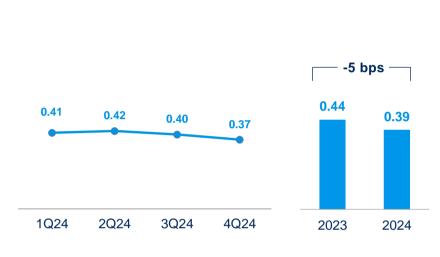


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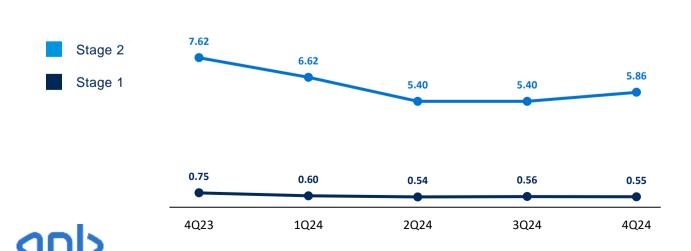
### anb balance sheet overview: key risk metrics improved

#### Loans and advances (%) Stage 1 Stage 2 Stage 3 1.5% 1.2% 7.1% 9.3% 89.1% 91.7% Shares in loans (%) 2024 2023 2024 2023 2024 2023 EOY EOY EOY EOY EOY EOY Provision coverage (%) 6.2% 5.9% 66.0% 69.5% 0.6% 0.6%

### Cost of risk (%)



#### Stage-wise coverage (%)



#### NPL coverage ratio and NPL ratio (%)



Robust underwriting standards resulted in continued enhancement in the quality of newly issued loans, and reduction in ECL volumes and Cost of Risk



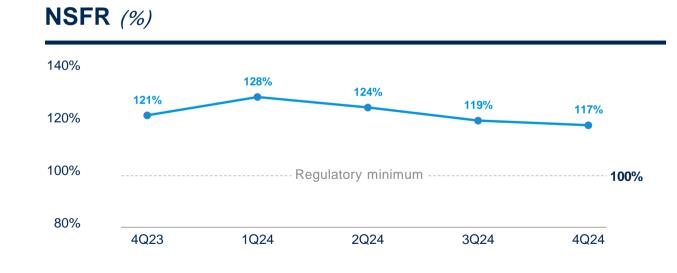
## anb liquidity: conservative funding profile



LDR (%)



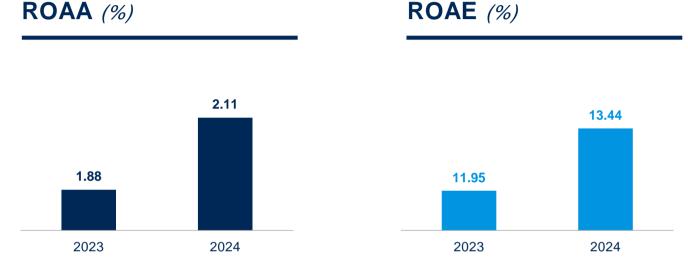
- anb maintained sound liquidity position throughout the year with stable mix of retail and wholesale deposits and conservative funding profile
- liquidity ratios have comfortable cushions versus the SAMA's regulatory requirements
- stringent liquidity management ensures strong capacity to endure liquidity stress scenarios



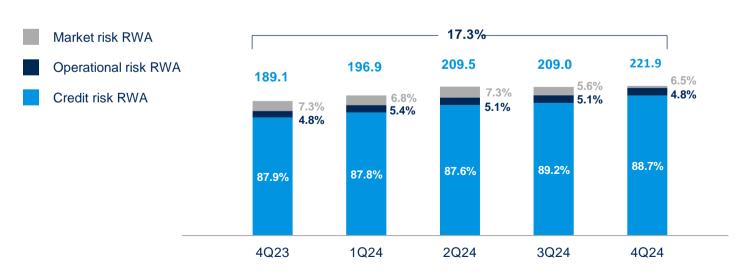
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## **anb capitalization:** robust capital allows to maintain strong financial cushion and deliver attractive dividend yields

- anb possesses one of the highest capital levels among regional peers which underscores the bank's financial strength and makes it perfectly positioned to capture growth opportunities
- In 2024, anb's share capital was increased by 33.33% through the emission of 500 million new shares in the 2Q24.



### **Risk Weighted Assets** (SAR bln)



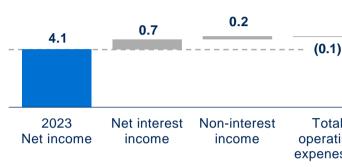
### **Capital return**



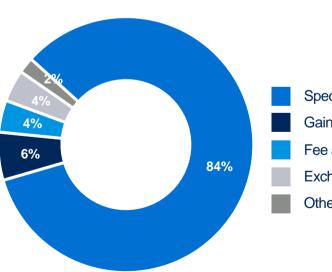
## anb P&L overview: robust revenue growth supports strong profit expansion

	YoY - three-months		YTD - twelve-months		ths	
Consolidated Income Statement, SAR mIn	Dec FY24	Dec FY23	YoY	Dec FY24	Dec FY23	YoY
Special commission income	3,639	3,395	7.2%	14,454	12,599	14.7%
Special commission expense	1,610	1,529	5.3%	6,482	5,340	21.4%
Net special commission income	2,028	1,865	8.7%	7,972	7,259	9.8%
Fee and commission income	447	367	21.9%	1,866	1,528	22.2%
Fee and commission expense	342	276	23.8%	1,158	1,013	14.3%
Fee and commission income, net	105	90	16.1%	709	515	37.7%
Exchange income, net	104	85	22.6%	326	331	-1.5%
Gains/ (losses) on FVSI, net	157	-5	-3131%	174	31	467.5%
Other revenue	52	61	-14.3%	319	432	-26.2%
Total operating income	2,446	2,096	16.7%	9,500	8,567	10.9%
Salaries and employee related expenses	522	416	25.3%	1,799	1,547	16.3%
Depreciation and amortisation	63	59	6.9%	246	228	7.7%
Other expenses	288	317	-9.1%	1,083	1,072	1.0%
Operating expenses prior ECL	872	792	10.2%	3,128	2,848	9.8%
ECL charges, net	152	-90	-269.7%	645	670	-3.8%
Impairment charge on other real estate	119	272	-56.2%	119	322	-63.0%
Total operating expenses	1,144	974	17.4%	3,892	3,840	1.4%
Earnings from associates, net	132	-17	-866.4%	145	20	642.3%
Net Income before zakat and income tax	1,434	1,103	30.0%	5,752	4,742	21.3%
Zakat and income tax	178	163	9.3%	786	671	17.0%
Net income after zakat and tax	1,256	941	33.6%	4,966	4,071	22.0%
EPS	0.62	0.48	31.1%	2.48	2.04	22.0%

#### Net income movements (SAR bln)



### **Operating income structure 4Q24** (%)



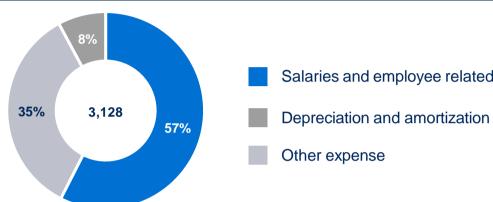
)	0.1	(0.0)	5.0	
al ting eses	Earnings from associates, net	Income Tax & Zakat	2024 Net income	

- Special commission income, net
- Gains/ (losses) on FVSI financial instruments, net
- Fee and commission income, net
- Exchange income, net
- Other operating income, net

### anb P&L overview: Growth in revenues exceeds costs inflation



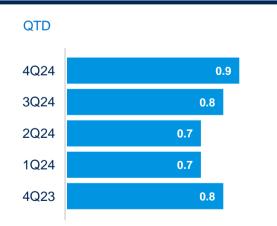
### **Operating expenses for FY24 breakdown** (SAR mln)

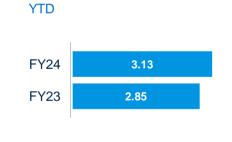


#### Cost to income, (QTD %)



### **OPEX before impairment** (SAR bln)





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Salaries and employee related expenses

35.64 4Q24

### anb P&L overview: Solid growth on net special commission income & NIM

YTD

9.8%

7.3

12.6

-5.3

2023

#### **Special commission income, net** (SAR bln)

1.9

3.5

-1.6

1Q24

QTD

8.9%

2.0

3.6

-1.6

2Q24

2.1

3.8

-1.7

3Q24

2.0

3.6

-1.6

4Q24

### Sensitivity of net special commission income to ± 10 bps (SAR mn)



#### NIM and assets yield (QTD, %)

1.9

3.4

-1.5

4Q23



### Market benchmarks (%)



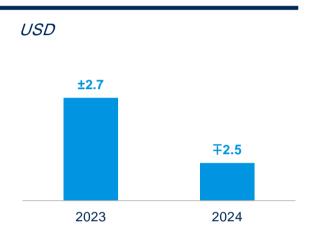
Special commission

income

Special

expense

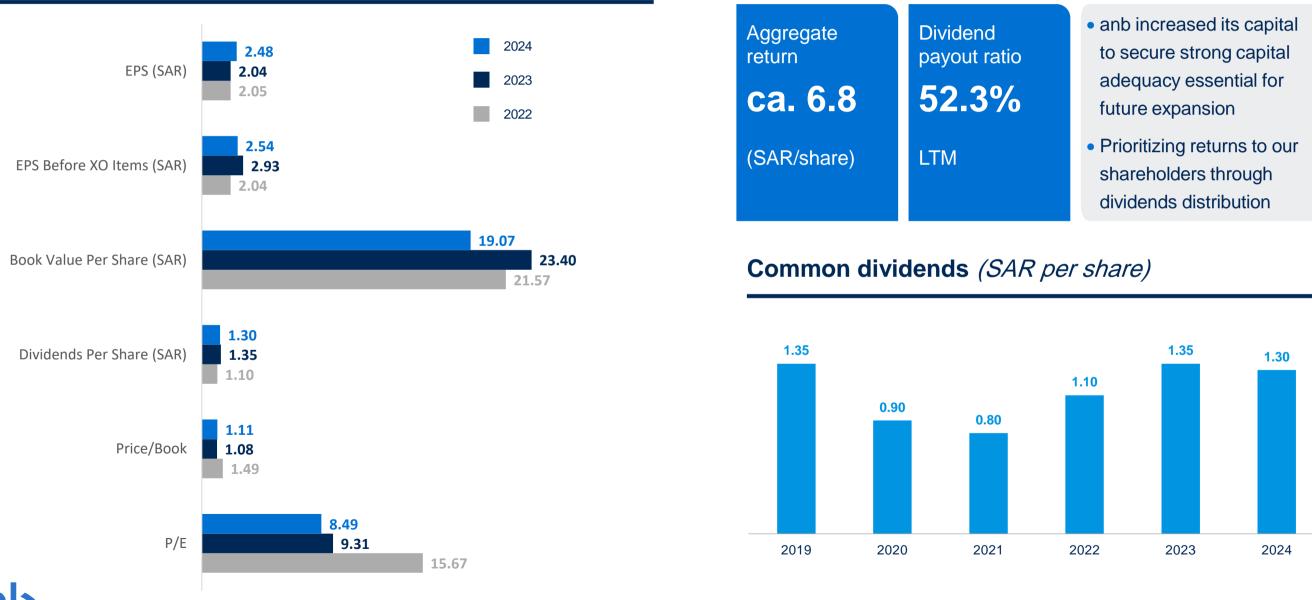
commission





## anb returns value to shareholders while maintaining solid capital

Per share data



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# Guidance

### Guidance: key targets for 2024 met

	Metric	2024A	2024G	2024 target sta
Balance sheet	Loans & Advances growth YoY	11.3%	Low-teens	In line
	NIM growth YoY	+7 bps	-5 to 5 bps	Above
Drofitability	Cost to Income Ratio	32.93%	Below 32%	Below
Profitability	Costs growth YoY	9.8%	n/a	n/a
	ROAE	13.4%	Above 13%	In line
Asset quality	Cost of risk	39 bps	40 – 50 bps	Above
Capital	Total CAR	18.9%	n/a	n/a







## anb board of directors and management team has a proven track record of banking experience

### **Board of directors**





Mr. Salah Al-Rashed

**AIToua** Chairman of the Board Deputy Chairman

Mr. Abdulmohsen

Mr. Obaid **Alrasheed** Managing Director & CEO

Board member



Mr. Hesham Aliabr



Mr. Osama Alatiki Board member







Ms. Randa Al-Sadig



**Obaid** Alrasheed

Managing Director & Chief Executive Officer



**Bader** Alotaibi

Head of Human **Resources Group** 



Saad **Aldughish** 

Chief **Financial Officer** 



Abdulrahman Ahmed

**Chief Strategy Transformation** Officer

Kamal Khodr

Head of **Risk Management** 



Saleh Almahmoud

Head of Private Banking



Zeyad Abanmay

Head of **Treasury Group** 



Fahad Alsalem

Board Secretary and Head of Corporate Governance



Mr. Thamer Alwadai

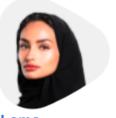
Board member

Board member



Aiedh Alzahrani

Chief Operating Officer



Lama E. Alessa

Chief Marketing and Customer Experience Officer

S. Alomran **Chief Credit** Officer



Louai **Alzaher** 

Head of Wholesale **Banking Group** 









Mr. Mohammed Alghanamah

Board member



Mr. Naim AlHussaini Board member

**Abdulaziz** 



Khaled Alrashed

Head of Retail Banking



Waleed Alkhulayfi Chief Compliance Officer

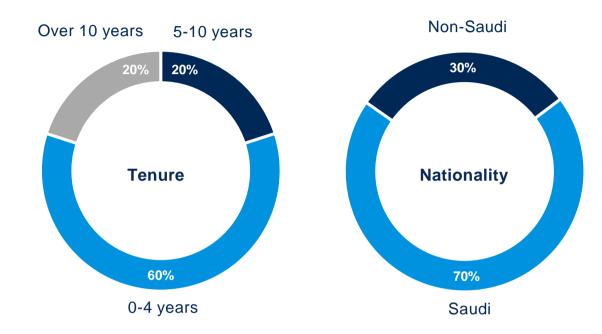
## BoD comprised of 10 members, including 4 independent directors

#### **Independent directors**

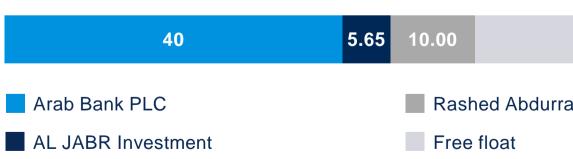
- Mr. Abdulmohsen Ibrahim Al-Toug, Deputy Chairman
- Dr. Mohammed Faraj Alkanani Al-Zahrani
- Mr. Thamer Mesfer Al-Wadai
- Mr. Osama Khalid Alatiki

#### Non-independent directors

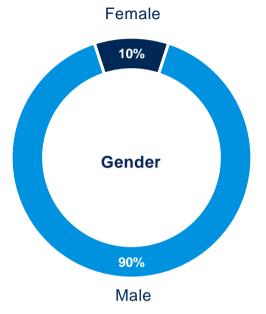
- Mr. Salah Rashid Alrasheed, Chairman (Non-executive)
- Mr. Obaid Abdullah Alrasheed, Managing Director (Executive)
- Mr. Hesham Abdullatif Al-Jabr
- Mr. Naim Rassem Al-Hussaini
- Ms. Randa Muhammad Al-Sadig
- Mr. Mohammad Abdelfattah Alghanamah



#### **Shareholder structure** (%)



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Rashed Abdurrahman Al-Arashed & Sons Co

## Launched new ESG strategy with strong ambition levels & targets supporting business growth

#### VISION

We will lead in ESG by supporting KSA's Vision 2030, Net Zero 2060 goals, and KSA social advancement priorities, focusing on helping our clients transition to a sustainable future, while driving profitability through climate risk management and decarbonization of our portfolio





Power emissions reduction 20%+ intensity reduction of financed emission intensity in power by 2030



Aviation emissions reduction 20%+ intensity reduction of financed emission intensity in aviation by 2030

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#### Net Zero Pathway Publish decarbonization targets

## To achieve our ambition, we have defined the overarching pillars and enablers

	STRATEGIC PILLARS				
	ESG GROWTH STRATEGIES	EMPLOYEES, PREMISES AND COMMUNITY	FINANCE & TREASURY	RISK MANAGEMENT	
WHOLESALE	Expanding presence in ESG opportunities	Environmental & Social	Sustainable Finance	Climate Risk assessment	
SME	Power & Aviation portfolio decarbonization	policies and engagement across own operations	Framework – Green and Social bond issuance	(stress tests and ESG risks modelling)	
RETAIL	Leading bank for Circularity in WB				
PRIVATE BANKING	SME transition & Greentech acceleration	Expanding our Community Engagement (CSR)	ESG Disclosure & Reporting	Risk appetite	
CAPITAL	Female entrepreneurship				
ENABLERS					
TAXONOMY Sustainable Finance Framework					
OPERATING MODEL	Sustainability Mandate & key functions	Sustainability Ways Team Org. setup of working	· · · · · · · · · · · · · · · · · · ·	ta & Governance	
STAKEHOLDER MANAGEMENT Internal communications External communications					

## In addition, we will enhance our focus on CSR activities and integrate **ESG** into our Operations

#### **CORPORATE SOCIAL RESPONSIBILITY**

#### **Environmental Sustainability**

- Sustainable greening contribution
- Pollution mitigation support
- Wildlife preservation

#### Community Welfare

- Educational access and enablement
- Health facilitation and support for unprivileged patients
- Housing for unprivileged families
- Pilgram volunteering and assistance
- Empowerment of productive families

#### Government Collaborations and NGOs

#### DAY TO DAY OPERATIONS

#### **ESG Compliant Procurement**

- Integrate ESG into the end-to-end procurement process
- Track and report on ESG metrics related to procurement spend

#### Premises and Administration

- Space Efficiency and Sustainability
- ESG Compliance and Advocacy
- Safety First Culture

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## Please contact the Investor Relations team for additional information or download anb's IR App

For more information, please contact us at: anb P.O.Box 56921 Riyadh 11564 Email: Invest@anb.com.sa

#### 2024 Annual report



Access our IR website: www.anb.com.sa

Find out financial disclosures: https://anb.com.sa/en/web/anb/annual-reports

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